Building Sustainability Together is our approach to creating enduring value. It is about bringing capable, committed people together to develop and operate best-in-class properties and to inspire and drive positive change at every stage of a building’s life cycle.
Our 2014 Sustainability Report highlights Cadillac Fairview’s activities and accomplishments between September 1, 2013 and August 31, 2014. It encompasses all of Cadillac Fairview’s Canadian commercial and retail properties as part of the GREEN AT WORK™ program. Specifically, performance data focuses on the following areas:

- Energy data includes all reported electricity, natural gas, steam and chilled water consumption for office buildings, and for the common area within retail properties. Data is normalized for weather, occupancy, major users and portfolio changes.
- Water data includes all properties, but excludes major users. Waste data includes all properties.
- Greenhouse gas emissions data includes client and common areas at commercial office properties. Data includes common areas for retail properties, but excludes client spaces.
- The Greenhouse Gas Protocol and ISO 14064-1 are used to develop Cadillac Fairview’s greenhouse gas inventories. Activity data includes raw natural gas, back-up fuels, refrigerants, electricity, steam, chilled water, vehicles, landfill waste and transportation of recycling and waste to landfill.

All stated years refer to our GREEN AT WORK™ year (September to August).

Please visit our website to see previous years’ reports.

The Cadillac Fairview Corporation Limited is one of North America’s largest owners, operators and developers of commercial real estate. Cadillac Fairview focuses on developing and managing high quality office, retail and mixed-use properties in Canada and the United States, as well as international investments in real estate companies and investment funds. With a portfolio valued at more than $26 billion, Cadillac Fairview and its affiliates own and manage over 36 million square feet of leasable space at 66 properties across North America.

Cadillac Fairview is wholly owned by the Ontario Teachers’ Pension Plan, which invests to secure the retirement income of 307,000 active and retired teachers in Ontario. →Learn more at cadillacfairview.com.
With each passing year, Cadillac Fairview demonstrates its commitment to sustainability in new and exciting ways. We are solidifying our reputation as Building Leaders in the commercial real estate industry, the Canadian workplace and the communities where we operate. Sustainability has been at the heart of our buildings for many years. With the launch of our national GREEN AT WORK™ program in 2008, we standardized our approach to integrating leading sustainability practices into our property management and operations. The five-year results were outstanding, including 16% and 28% reductions in energy and water respectively, and they earned Cadillac Fairview many accolades.

We launched the second iteration of GREEN AT WORK™ in 2014. Having achieved our five-year targets, it was time to set higher goals and find ways to amplify our impact. Internal sustainability champions identified existing program best practices and lessons learned to build on our successes and isolate key areas for improvement. Early results are impressive. Notably, energy consumption declined by 4% in 2014 compared to the previous year, and water consumption by 2%. We also improved our waste diversion rate to 71%. With eight new LEED® (Leadership in Energy and Environmental Design) certifications in calendar year 2014, we now have 19 LEED and 35 BOMA BEST certified buildings, and more coming soon in 2015.

Sustainability is about more than just assets. In 2014, we demonstrated how important it is to build the capacities of our people and communities. Every property has a Green Team, which engages cross-functional employees to form long-term strategic plans to meet performance targets. We are increasing our stakeholder engagement activities, recognizing that there is a great opportunity for building sustainability through collaboration with our clients, building occupants, visitors, suppliers, business partners and communities.

In 2014, Cadillac Fairview received many awards, including being recognized as one of Canada’s 50 Best Employers, and we expanded our Building Communities program, which supports the non-profit community organizations where our employees volunteer their time. Cadillac Fairview is on a journey with our many stakeholders to build properties of enduring value and drive positive, environmentally conscious change in our society. I invite you to read about our accomplishments and plans in this year’s report.

John Sullivan
President & Chief Executive Officer

“Cadillac Fairview is on a journey with our many stakeholders to build properties of enduring value and to drive positive, environmentally conscious change in our society.”

MISSION
We own, operate and develop best-in-class retail, office and mixed-use properties to generate long-term stable cash flow and risk-adjusted returns.

VISION
Our vision is to be recognized as Building Leaders: Our properties, our people... Every property we own is the standard of excellence in its respective market.

VALUES
Client Focus, Collaboration, Respect, Integrity, Innovation, Accountability
Sustainability at Every Stage
Sustainability is an integral part of Cadillac Fairview’s strategy and key to ensuring our continued success. At every stage of planning, building and managing our properties, we challenge ourselves to hold both the short and long view and to find new ways to add value.

PLAN/BUILD
Cadillac Fairview has $4 billion of development activity underway in core markets across Canada. This includes both new development projects and the redevelopment of existing assets with many LEED certifications on the way.

With every new project, we set clear sustainability targets that enhance asset value, reduce environmental impact and meet client needs. Project teams include sustainability experts, architects, consultants and contractors who work together to incorporate innovation and sustainability best practices into building design, construction and operation.

“We set ambitious objectives and share successes and learnings as a means of igniting innovation and driving performance improvements across our portfolio.”

Wayne Barwise, Executive Vice President, Development

For example, a national standard has been set for all properties which establishes minimum sub-metering requirements for energy- and water-consuming systems and equipment. Requirements are based on equipment size and/or consumption thresholds. During construction, we implement sustainable building practices that minimize the use of energy, water and non-renewable resources and maximize waste diversion. Contractors and engineering firms must demonstrate outstanding health and safety records. We collaborate with clients to help them make environmentally conscious decisions for their new spaces.

Sustainable Building Practices
Calgary City Centre, a 36-storey office tower scheduled for completion in December 2015, is being constructed to achieve LEED Platinum Core and Shell (CS) certification. During construction, more than 90% of waste generated is being diverted from landfill. Materials used in the base building’s construction contain more than 10% recycled, and 30% regional, components by costs, and they include low-emitting adhesives, sealants, paints, coatings and flooring systems.

Daylight Harvesting
Scheduled for completion in June 2015, Deloitte Tower will be Montreal’s first office building targeting LEED Platinum CS certification and a key part of a vibrant downtown neighbourhood called Quad Windsor being developed by Cadillac Fairview. Virtually the full width and more than 80% of the height of the perimeter wall on all office floors will be glazed with dual pane clear insulated glass with a low-E coating. This vast area of glass will permit daylight harvesting, significantly reducing power consumption and contributing to overall comfort.
**MANAGE**

GREEN AT WORK™ is our national sustainability program, which integrates sustainability into building operation and maintenance. The program focuses on five pillars aimed at reducing environmental impact and enhancing the value of our assets. Each pillar has a progress tracker, detailed requirements and supporting resources to enable implementation.

To satisfy GREEN AT WORK™ requirements, each property must:

> Form and mobilize a Green Team with champions per pillar
> Plan and implement projects to address mandatory tactics per pillar
> Achieve set performance targets
> Pursue either LEED certification (for AAA offices) or BOMA BEST certification (for all other offices and shopping centres)

<table>
<thead>
<tr>
<th>Pillars</th>
<th>Targets</th>
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<tr>
<td><strong>Energy</strong></td>
<td>2.5% energy reduction per year</td>
</tr>
<tr>
<td>Use energy conservation techniques, leading operational standards and efficiency technologies where possible. We aim to optimize our consumption and demand in future years.</td>
<td></td>
</tr>
<tr>
<td><strong>Waste Management</strong></td>
<td>Waste diversion rate: Retail 70%; Non-LEED Office 75%; LEED AAA Office 90%</td>
</tr>
<tr>
<td>Implement an industry-leading approach to waste diversion and waste minimization. We continue to strive for zero waste throughout our portfolio.</td>
<td></td>
</tr>
<tr>
<td><strong>Environmental Protection</strong></td>
<td>2% water reduction per year</td>
</tr>
<tr>
<td>Focus on minimizing adverse impacts from our activities, products and services on land, air and water.</td>
<td></td>
</tr>
<tr>
<td><strong>Sustainable Procurement</strong></td>
<td>Embed sustainable procurement practices into our processes and policies</td>
</tr>
<tr>
<td>Use environmentally friendly products and services and follow best management practices whenever possible. Our contractors, consultants and suppliers play an essential role in our sustainability journey.</td>
<td></td>
</tr>
<tr>
<td><strong>Stakeholder Collaboration</strong></td>
<td>Inform, educate and build partnerships for sustainability success with our clients (tenants), consumers, employees, communities and industry</td>
</tr>
<tr>
<td>Collaborate with key stakeholders to inspire and drive positive change, share information about our ongoing green initiatives and involve partners in the program's success.</td>
<td></td>
</tr>
</tbody>
</table>

Sustainability and GREEN AT WORK™ is continually evolving at Cadillac Fairview. In 2015, we will continue to advance our Sustainable Procurement and Stakeholder Collaboration Pillars. In addition, we will be conducting a detailed analysis of strategic sustainability priorities with key stakeholders. Cadillac Fairview will use this information to build upon our existing sustainability framework and incorporate the results into our ongoing work and next iteration of GREEN AT WORK™ to be launched in 2017.
Green Teams

Green Teams are a key component of the GREEN AT WORK™ program at our managed properties. Green Teams are led by the property’s general manager and bring together a cross-functional group of employees along with the support of external stakeholders. The goal of these teams is to promote innovation and effectively integrate sustainability into how we manage our buildings through a holistic and strategic planning process at the highest property level.

For each of the five GREEN AT WORK™ pillars, there is a pillar champion and a pillar team who work together to come up with a strategic plan to implement pillar tactics and achieve performance targets. Individual pillar teams meet to develop and implement their pillar plans, and regular meetings are held with all the pillar champions led by the general manager.

91% of Cadillac Fairview managed buildings have completed at least one energy audit and 57% of our buildings have undertaken retro-commissioning or the rigorous American Society of Heating, Refrigerating and Air-Conditioning Engineers (ASHRAE) Level II energy audits in the past three years.
“GREEN AT WORK™ is a worthwhile environmental sustainability program that immediately attracted the attention of every member of our team. The program is consistent with our corporate values and all of our employees contributed ideas for making their workplace as green as possible. We’re proud to play an active part in going green and making our planet a better place to live!”

Société des Alcools du Québec – client at Promenades St-Bruno

GREEN TEAMS IN ACTION

Energy Leader
Operating since 2010, the Integrated Building Performance Team at Simcoe Place in Toronto, Ontario is composed of Cadillac Fairview employees and key vendors and consultants. The team has reduced the building’s normalized energy consumption from over 23 ekWh/ square foot in 2009 to under 19 ekWh/ square foot by December 2013 (as per RealPAC), making Simcoe Place one of the most energy-efficient buildings in Canada. The achievement saves clients an estimated half a million dollars per year.

Changing Behaviours
The Green Team at Lime Ridge in Hamilton, Ontario, identified an opportunity to save energy using a new efficient central plant, by delaying the daily start-up of the HVAC system by one hour. Concerned with the impact the change might have on clients’ comfort, they engaged retailers early in the process and kept them regularly informed. The initiative proved to be highly successful, generating annual energy savings of about 300,000 kWh.

Let’s Talk Energy
Cadillac Fairview’s Sustainability, National Marketing and National Promotions & Strategic Partnerships teams collaborated with Let’s Talk Energy Week as the exclusive shopping centre partner. An initiative of the Canadian Science and Technology Museums Corporation, Let’s Talk Energy Week aims to inspire Canadians to explore the importance of energy systems on our future. Interactive exhibits were installed at the Toronto Eaton Centre, Chinook Centre, Polo Park, Pacific Centre and Toronto-Dominion Centre to show how energy is connected to our lives and raise awareness of energy issues.

Retailer Engagement
The second annual Promenades St-Bruno Retailer Engagement Program Awards Gala in Saint-Bruno-de-Montarville, Quebec, celebrated 76 retailers enrolled in the Sustainable Shops Program. The program recognizes retailers for taking concrete steps to reduce the property’s environmental impact. There are four levels of achievement, based on a store’s sustained performance. Sustainable Shops was started at Fairview Mall in Toronto, Ontario and later picked up by other Cadillac Fairview properties.
Performance

Every Cadillac Fairview property is expected to be the standard of excellence in its market. We drive improvements in sustainability performance by establishing ambitious targets, specifying mandatory tactics, and rigorously tracking and reporting progress for the properties we manage.

During the first five years of GREEN AT WORK™, from 2008 to 2013, Cadillac Fairview achieved major sustainability improvements, including energy and water consumption reductions of 16% and 28% respectively and a 10% increase in waste diversion. In 2014, we launched the next phase of GREEN AT WORK™ and commenced work towards new and equally ambitious targets.

Our baseline was updated from the previous 2008 baseline to a year-over-year baseline, starting with a 2013 baseline. Using the year-over-year baseline will help drive continued energy and water reductions across our portfolio every year, while accounting for any portfolio changes.

ENERGY CONSUMPTION AND INTENSITY

In the second generation of GREEN AT WORK™, launched in 2014, targets for energy are year-over-year.

2014 Target:
2.5% reduction (vs. 2013)

2014 Performance:
4% reduction (vs. 2013)

2009–2013 Performance:
16% reduction (since 2008)
We drive improvements in energy use and GHG emissions through operational practices and efficient technologies. Examples include energy audits, retro-commissioning (equipment and systems optimized for energy efficiency), lighting and equipment retrofits, building envelope upgrades, sub-metering and deep lake water cooling systems.

**World-Leading Geo-Exchange Retrofit**

At **777 Dunsmuir Street** in Vancouver, British Columbia, we embarked on a project to complete Canada’s first geo-exchange retrofit of an occupied, mixed-use high-rise complex in a downtown city core. The project involved drilling 30 boreholes 400 feet into the earth below the existing building structure. By harvesting a building’s rejected heat and storing it underground until needed, geo-exchange reduces the energy costs and GHG emissions associated with traditional heating and cooling. The retrofit is expected to reduce carbon emissions from heating energy by 85%, the equivalent of taking 190 cars off the road.

**Power for the Future**

The Chinook Centre in Calgary installed a 265-kW cogeneration unit in 2014, which simultaneously produces heat and power using clean-burning natural gas. This cutting-edge technology will lower GHG emissions by about 9,700 tonnes per year and reduce energy costs by capturing some or all of the waste heat from electricity generation and using it to offset 75% of the heating load for the facility.

The baseline (2008) and the 2013 and 2014 years are shown. Although 2011 and 2012 were calculated in previous years, several changes to reporting emissions factors occurred, and these changes were not recalculated for those years. The reported years as shown are the most accurate representation available for changes in our emissions over time.

**2014 Performance:**

*21% reduction (vs. 2008)*

Note that changes in weather, occupancy, emissions factors and several net new developments contribute to changes in greenhouse gas performance.
WATER CONSUMPTION AND INTENSITY
We met our 2% water reduction target in 2014. Strategies for reducing water consumption vary by property and include both operational best practices for water management and capital upgrades such as installing low-flow and sensor-controlled washroom fixtures, improving irrigation technologies and introducing rainwater collection systems to provide grey water.

Smart Water Management
The property team at Masonville Place in London, Ontario, has achieved outstanding water reductions of 34% between 2008 and 2014. Results have been achieved through operational practices, equipment upgrades and collaboration with clients. Building equipment has been upgraded to allow for “free cooling” on cold weather days with the installation of new plate heat exchangers to transfer heat directly to the chilled water loop from the cooling tower, while bypassing the chiller. The estimated annual savings are more than 1,000 m³ of water and 440,000 kWh of electricity. Weekly and monthly checks on common areas and client washrooms help catch any leaks or running toilets. All client spaces with significant water usage are sub-metered and clients are advised of any monthly changes greater than 15%, so they can take quick action.

In the second generation of GREEN AT WORK™, launched in 2014, targets for water are year-over-year.

2014 Target: 2% reduction (vs. 2013)
2014 Performance: 2% reduction (vs. 2013)
WASTE DIVERSION

We strive to minimize the amount of waste generated through initiatives such as working with waste haulers to find new markets for recycled materials and/or electronic recycling days at specific properties. Contractors are required to track waste diversion on construction projects. Recycled materials typically include paper, cardboard, organics, construction waste, plastics, cans, bottles and e-waste.

Waste diversion targets have been set for each property type: 70% for shopping centres, 75% for non-LEED offices and 90% for LEED AAA Offices. We recognize that these are long-term “stretch” targets and they are among the most stringent in our industry. Cadillac Fairview’s collaboration with the Recycling Council of Ontario (RCO) National Solid Waste Benchmark Study showed us that we are exceeding the average national industry waste diversion rates of 49% for retail shopping centres and 68% for office.

2014 diversion rate: 71%
On-Site Composting

Several Cadillac Fairview properties are piloting new technologies for organic waste diversion. For example, Pacific Centre in Vancouver tested a Green Good on-site composter for its food court. The composter processes food waste and compostable plates, cups and napkins, significantly reducing waste volume by eliminating most of the water in the material. The clean compost is used as nutrient-rich fertilizer. Over the two-month trial period, Pacific Centre achieved a 70% reduction in organic waste, which resulted in a 50% reduction in haulage costs to the organics depot.

E-Waste Collection

In Thornhill, Ontario, Promenade Shopping Centre’s Green Team partnered with the Maple Lions Club to host an electronic waste (e-waste) collection event. Over three days, representatives were on site to educate visitors and collect non-functioning or old electronic goods to be refurbished or sent to the local recycling depot. In total, they diverted almost 4,000 kg of e-waste from landfill.

Long-term Targets as of 2014:
- 70% Retail
- 75% Non-LEED Office
- 90% LEED AAA Office
Certifications

Green building certifications are a core element of the GREEN AT WORK™ program and an integral part of Cadillac Fairview’s leadership platform. Certifications provide our clients with a recognizable third-party standard by which to measure our buildings’ environmental performance. Pursuit of these certifications helps to drive performance improvements. All Cadillac Fairview managed properties are expected to pursue either LEED certification (for AAA offices) or BOMA BEST certification (for all other offices and shopping centres). Congratulations to these properties and clients that achieved LEED certification in 2014:

**ERNST & YOUNG TOWER**
pre-eminent office tower in the heart of Toronto’s financial district
- Achieved LEED EB:O&M* Platinum certification in June 2014
- Retro-commissioning plan improves energy performance and lowers environmental impact
- Waste diversion program redirects 78% of waste from landfill
- Water-saving washroom fixtures reduce water use by an estimated 35%
- Award-winning occupant engagement program educates occupants on green building initiatives

**95 WELLINGTON STREET WEST**
renowned office tower at the hub of Toronto’s largest business community
- Achieved LEED EB:O&M* Gold certification in August 2014
- Retro-commissioning plan improves energy performance and lowers environmental impact
- Waste diversion program redirects 78% of waste from landfill
- Water-saving washroom fixtures reduce water use by an estimated 35%
- Award-winning occupant engagement program educates occupants on green building initiatives

**701 WEST GEORGIA STREET**
distinctive office tower in the midst of Vancouver’s business and cultural district
- LEED EB:O&M* Gold certification in October 2014
- Full energy audit and a retro-commissioning study
- Zero Waste program aimed at diverting more than 98% of waste from landfill
- 75% of occupants use transit, bike or carpool
- New change and shower facility
- Upgraded bike lockers
- Innovative occupant education and engagement through the GREEN AT WORK™ Tenant Team

**777 DUNSMUIR STREET**
one of Vancouver’s foremost office towers
- LEED EB:O&M* Gold certification in October 2014
- Full energy audit and a retro-commissioning study
- Zero Waste program aimed at diverting more than 98% of waste from landfill
- 77% of occupants use transit, bike or carpool
- Occupancy sensors added in all common area washrooms and janitor closets
- Innovative occupant education and engagement through the GREEN AT WORK™ Tenant Team

TD TOWER
700 WEST GEORGIA STREET
renowned office tower at the centre of Vancouver’s vibrant Pacific Centre complex

- LEED EB:O&M* Silver certification in November 2014
- Full energy audit and a retro-commissioning study
- Zero Waste program aimed at diverting more than 98% of waste from landfill
- 70% of occupants use transit, bike or carpool
- Upgraded air filtration system
- Innovative occupant education and engagement through the GREEN AT WORK™ Tenant Team

CANACCORD GENUITY PLACE
609 GRANVILLE STREET
superior office tower in Vancouver’s financial district

- LEED EB:O&M* Gold certification in December 2014
- Earned a BC Hydro 2014 Power Smart Leadership Excellence Award
- Full energy audit and a retro-commissioning study
- Zero Waste program aimed at diverting more than 98% of waste from landfill
- 73% of occupants use transit, bike or carpool
- Innovative occupant education and engagement through the GREEN AT WORK™ Tenant Team

GRANVILLE SQUARE
integral part of Vancouver’s waterfront landscape

- LEED EB:O&M* Gold certification in December 2014
- Full energy audit and a retro-commissioning study
- Zero Waste program aimed at diverting more than 98% of waste from landfill
- At least 73% of occupants use transit, bike or carpool
- Engaged occupants in transportation and occupant comfort surveys
- Created policies to formalize existing sustainable efforts
- Innovative occupant education and engagement through the GREEN AT WORK™ Tenant Team

WATERFRONT CENTRE
a unique Vancouver landmark

- LEED EB:O&M* Gold certification in October 2014
- Underwent energy and water audits and retro-commissioning study
- Completed chiller plant retrofit
- Engaged occupants in transportation and occupant comfort surveys
- At least 79% of occupants use transit, bike or carpool
- Created policies to formalize existing sustainable efforts
- Innovative occupant education and engagement through the GREEN AT WORK™ Tenant Team

RICHMOND CENTRE
revitalized Dining Terrace at Richmond’s prominent shopping centre

- LEED CI** Certified in December 2013
- More than 93% of construction waste diverted during construction
- Lighting power density reduced by 37% through natural lighting and the use of occupancy and daylight sensors
- Water use reduced by 47% through use of efficient fixtures
- Heat recovery coils extract heat from the return water and transfer it to the Dining Terrace, reducing energy consumption
- Organic digester diverts approximately 2 metric tonnes of food scraps from landfill monthly

** LEED CI – Leadership in Energy and Environmental Design for Commercial Interiors
# LEED CERTIFICATIONS ACHIEVED PRIOR TO 2014

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** LEED NC – Leadership in Energy and Environmental Design for New Construction
*** LEED CS – Leadership in Energy and Environmental Design for Core and Shell
## BOMA BEST CERTIFICATIONS

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<td>2</td>
<td>Promenades St-Bruno</td>
<td>Saint-Bruno-de-Montarville</td>
<td>Nov-14</td>
</tr>
<tr>
<td>2</td>
<td>Fairview Pointe Claire</td>
<td>Pointe-Claire</td>
<td>Nov-14</td>
</tr>
<tr>
<td>3</td>
<td>Shops at Don Mills</td>
<td>Toronto</td>
<td>Nov-14</td>
</tr>
<tr>
<td>1</td>
<td>Les Galeries d’Anjou</td>
<td>Anjou</td>
<td>Nov-14</td>
</tr>
<tr>
<td>1</td>
<td>Le Carrefour Laval</td>
<td>Laval</td>
<td>Nov-14</td>
</tr>
<tr>
<td>2</td>
<td>Fairview Park</td>
<td>Kitchener</td>
<td>Dec-14</td>
</tr>
<tr>
<td>3</td>
<td>Polo Park Shopping Centre</td>
<td>Winnipeg</td>
<td>Dec-14</td>
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Supporting Communities – Corporately

Cadillac Fairview’s national charitable donations program focuses on the health and welfare of the communities served by our company. For the past several years, we have been proud sponsors of two significant annual events – the Cadillac Fairview Run/Walk in support of POGO (Pediatric Oncology Group of Ontario) and the Cadillac Fairview Golf Classic in support of SickKids Hospital Foundation.

Both events are a fundamental source of financial, medical and emotional support for children and their families. In 2014, we completed our mandate with POGO, for whom we raised $1.4 million over the past six years, as well as our $1 million commitment to SickKids.

In addition, Cadillac Fairview annually donates $150,000 to United Way and approximately $500,000 toward other Canadian community and health based charities.

“Across Canada, Cadillac Fairview is changing skylines, redefining shopping experiences, and touching the lives of millions of people.”

Sandra J. Hardy, Executive Vice President, General Counsel and Secretary

$1.4 million raised for Pediatric Oncology Group of Ontario (POGO)
Supporting Communities – Through Our People

Cadillac Fairview and our employees put our corporate values into action for many worthy community causes in 2014. In 2014, we launched our Building Communities program to celebrate and support volunteerism, making funds available to the charities that are meaningful to our employees. The Cadillac Fairview employee benefits program gives employees the option to take a paid volunteer day away from work. Combined with Building Communities funding, it enables individuals and teams to make a big difference for a local charity.

Thanks to the efforts of volunteers who submitted applications for Building Communities funding, Cadillac Fairview donated $117,500 to a wide range of organizations and causes including: the Women’s Centre of Calgary, Special Olympics Ontario, Mothers Against Drunk Driving (MADD), the Green Action Centre in Winnipeg, Movember Canada, and the Quebec Region chapter of Crohn’s and Colitis Canada.

Beginning in 2015, the Building Communities program will provide larger donations in the amount of:

- $3,000 to qualifying charities on behalf of individual volunteers
- $5,000 to qualifying charities on behalf of groups of at least three Cadillac Fairview volunteers

Great Canadian Shoreline Clean-up

A group of 15 employees from National Operations took to the shores of Toronto’s Centre Island in 2014 to clean up garbage and debris as part of the Great Canadian Shoreline Clean-up, a conservation initiative of World Wildlife Fund. The group donned their rubber boots and gloves to collect over 1,000 pieces of litter weighing almost 125 kg.

Calgary Stampede Breakfast Supports Change

Many properties are deeply involved in the life of their communities. In 2014, our Market Mall in Calgary partnered with the Stampede Caravan, the City of Calgary and Envirocan to introduce green carts at its annual Stampede Breakfast. Market Mall employees educated attendees about the new food and yard waste program being piloted by the City. During the event, more than 200 kg of organic waste from 7,000 breakfast attendees was collected in the green carts and later processed into compost.
Awards and Recognition

Our dedication to sustainability was recognized with several awards during the period from September 1, 2013 to December 31, 2014.*

CORPORATE

2015 Best Employers in Canada
presented by Aon Hewitt

Canada’s Passion Capitalist Award
presented by Knightsbridge Human Capital Solutions in partnership with Richardson GMP, Canadian Business Magazine and BNN

Canada’s Clean50 Top Project Award
www.clean50.com
presented by the Delta Management Group and Canada’s Clean50 organization to Cadillac Fairview for our GREEN AT WORK™ program; Karen Jalon, Director of Sustainability, received individual honours for her stewardship of the program

PROPERTIES

20 Queen Street West, Toronto, ON
2014 BOMA Toronto Building of the Year award

609 Granville Street, Vancouver, BC
Power Smart Leadership Excellence Award from BC Hydro

Champlain Place, Moncton, NB
Premier’s Award for Energy Efficiency in the commercial sector

Fairview Mall, Toronto, ON
Recycling Council of Ontario’s Platinum Award for commercial properties

Pender Place and PricewaterhouseCoopers Place, Vancouver, BC
NAFA Clean Air Award recognizing leadership and excellence in air filtration

Simcoe Place, Toronto, ON
Energy Champion Award at the 2013 Race to Reduce Awards presented by the Greater Toronto CivicAction Alliance Energy

Toronto-Dominion Centre (TDC), Toronto, ON
Green Award of the Year at the 12th annual Real Estate Excellence (REX) awards gala in Toronto and the Innovation in LEED Award in the Existing Building: Operations and Maintenance (EB:O&M) category by the Toronto Chapter of the Canada Green Building Council at the 2013 Legacy Gala in Toronto

Toronto Eaton Centre, Toronto, ON
Recycling Council of Ontario’s Platinum Award in recognition of its excellence and commitment to a sustainable environment and its waste reduction work plan

Yonge Corporate Centre and 1 Dundas Street West, Toronto, ON
The Outstanding Building of the Year (TOBY) awards for 2013 presented by BOMA at its national award ceremony

* Awards presented to the end of December 2014 are based on our efforts and performance in the 2014 fiscal year (September 1, 2013 to August 31, 2014).
We recognize the tremendous opportunities for building sustainability that come from collaborating with our clients, building occupants, visitors, suppliers, business partners and communities. Thank you to our many stakeholders for joining us on this journey.

We are Building Sustainability Together.™

For more information about Cadillac Fairview’s sustainability program, please contact:

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Director of Sustainability
karen.jalon@cadillacfairview.com